The defects of the present organization of our University, seem to the subscribers to be so fundamental, that in preparing to lay before the Trustees his views of its condition, he is tempted to enter more at large into the subject, to suggest more extensive alterations, than may comport with the relation in which he stands to the institution. A subordinate officer may, however, he permitted to suggest amendments, the adoption or rejection of which may be determined by the better judgment of the Trustees, and as the subscribers present their views with unfeigned confidence, I will cheerfully acquiesce in the adoption that awaits them of whatever nature it may be.

Though I speak of defects, it will be seen when I enter into detail, that they are not of a character to bring the smallest censure upon the gentlemen who have had charge of the institution. On the contrary, their most zealous efforts have been expended in counteracting the adverse influences to which I alluded, my more intimate acquaintance with them & better opportunity of witnessing their labours have but increased the admiration & affection with which I long ago learned to regard them.

In order to brevity & distinction, I will proceed at once to speak of what seem to be the defects & afterwards of their appropriate remedies, regard being had in this latter particular to the limited means of the institution.

1. The first defect to which I shall allude is radical & unfortunately too obvious to need